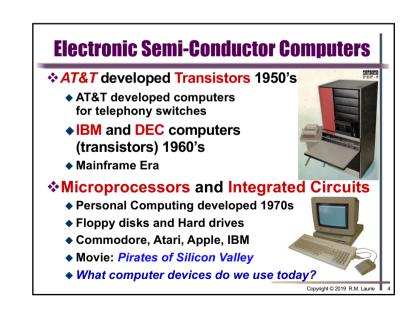
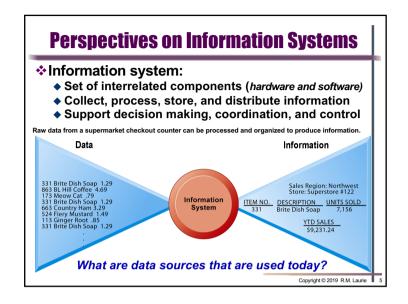
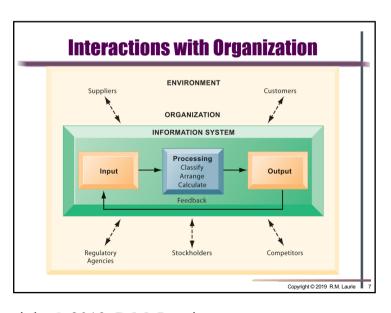


* Mechanical Calculators increase speed and accuracy of numerical computations • Abacus over 5,000 years ago (+/-) • Adding machines and cash register (+/-) 1800's • Slide rules (×/+) 1800's • Bomb sites and ballistic sites (×/+/+/-) 1900's • Electric Computers developed since 1945 • ENIAC (Electronic Numerical Integrator and Calculator) • Weight 33 tons, power 175 kw, 17,000 vacuum tubes, • 5k (+/-) per second, but sometimes hardware bugs • IBM sold 100's of vacuum tube computers in 1950's

♦ Computers used for for business accounting and research
♦ Machine Language and Assembly Language programs







Activities of an Information System

- * Four activities produce information organizations need
 - ◆ *Input*: Captures data from organization & environment
 - ◆ Processing: Converts raw data into meaningful information
 - ◆ Output: Transfers information to people or activities for use
 - ◆ Feedback: Output returned to evaluate or correct input stage
- An information system contains information about an organization and its surrounding environment.
 - Environmental actors
 - Customers
 - Suppliers
 - Competitors
 - Stockholders
 - Regulatory agencies

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Role of Information Systems in Business

Information systems is transforming business

- ◆ Mobile Digital Platforms using wireless technology
- ♦ Internet, World Wide Web, and E-commerce
- ◆ Cloud Computing business software uses Internet
- ♦ Shifts in media and advertising to WWW, google.com
- ♦ Web 2.0 enables networked computing, zoho.com
- ♦ It provides opportunities for Completive Advantage
- Globalization opportunities
 - ♦ Internet enables operating business on global scale
- In the emerging, fully digital business firm
 - ◆ Relationships are digitally enabled and mediated
 - ◆ Data connectivity achieved using digital networks
 - ◆ Time shifting (24/7) and Space shifting (global)

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Information Systems Business Examples

- How Kmart Went From Beating Walmart And Target To Bankruptcy
- How Target Is Challenging Amazon
- Walmart's RetailLink system links suppliers to stores for superior replenishment system
- Amazon's Warehouse IT robotic assistant system links suppliers to stores
- Why Is Costco Opening Its Own Chicken Farm?

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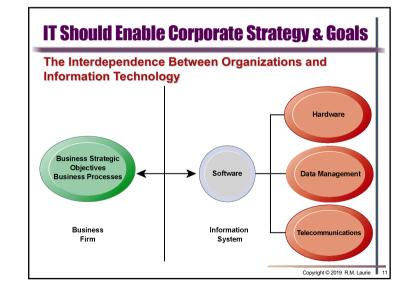
Chapter 7: Does IT Matter?

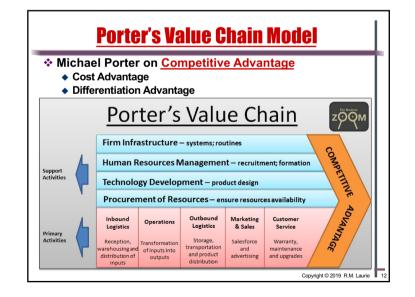
- Organizations have spent trillions of dollars on IT. Has this investment made a difference?
- The Productivity Paradox Erik Brynjolfsson Mismeasurement of outputs and inputs
 - 1. Lags due to learning and adjustment
 - 2. Redistribution and dissipation of profits
 - 3. Mismanagement of information and technology
 - 4. MIT Original Paper from 1991
- **❖ Does IT Matter? By Nicholas Carr 2003**

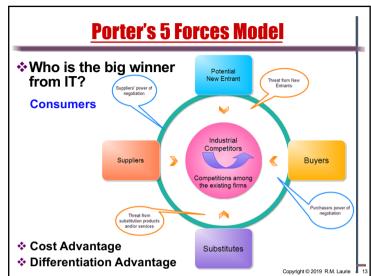
Manage as commodity: Low cost and low risk

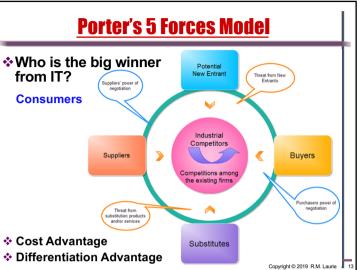
- ◆ Firm should never be first to try a new technology
- ◆ Letting others take the risks
- ◆ Goal is best service with minimal downtime

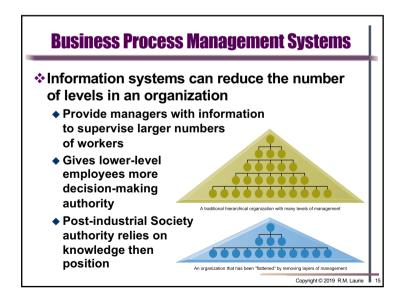
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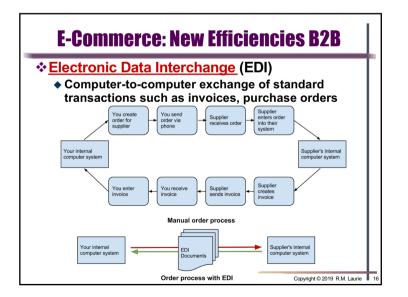








Generic Strategies for Competitive Forces Low-cost leadership ◆ Produce products at a lower price and better quality Wal-Mart. Dell Product differentiation ◆ New products, improve customer experience: Google, Land's End, Apple ❖ Focus on market niche ◆ Use information systems to enable a focused strategy on a single market niche and specialize Strengthen customer and supplier intimacy ◆ Develop strong ties and loyalty with customers and suppliers; increase switching costs ◆ Example: Amazon, PayPal Copyright © 2019 R.M. Laurie 1



E-Commerce: New Efficiencies B2B

- Collaborative Systems
 - Cloud Storage: Document sharing and backup Dropbox, Google Drive, iCloud, GitHub,
 - ◆ Sharepoint and Lotus Notes
 - ♦ Email asynchronous
 - ◆ Teleconference synchronous: Skype, WebEx, Zoom
 - ♦ Browser based Web apps: Google docs and Zoho
- ❖ Net marketplaces (e-hubs)
 - ◆ Single market for many buyers and sellers
 - ◆ Generate revenue from transaction fees
 - Use prices established through negotiation, auction, Request For Quotes, or fixed prices
 - ◆ Long-term contract or short-term spot purchasing

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The Internet and Organizations

- The Internet increases the accessibility, storage, and distribution of information and knowledge for organizations
- The Internet can greatly lower transaction and agency costs
 - Customer service
 - Marketing
- The Internet's impact on competitive advantage
 - ◆ Transformation, destruction to some industries
 - ◆ Competitive forces, but rivalry more intense
 - ◆ Universal standards allow new rivals
 - ♦ New opportunities for building brands and loyalty
 - **◆** Empowers customers

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Decision Support Systems

- Supports decision making process
 - ◆ Can Serve all levels of management
 - **♦** Customer Service Management
- Supports unstructured non-routine decisions
 - ◆ Labor or Legal issues
 - ♦ May involve unknowns
 - ◆ Managers may use intuition
- Semi-structured decisions
 - ◆ Most factors known, but human experience helpful
 - ◆ Investment decisions
 - ◆ Medical Watson Health www.isabelhealthcare.com
- Highly structured decisions can be automated
 - ◆ Inventory management
 - ◆ Robotic automation

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